

# Budget Book 2018/19



## Budget Book 2018/19

Contents	Page
General Fund Summary	3
Services and Activities Summary	4
Planning for Growth	5
Supported Living	6
Environment and Commercial Partnerships	7
Communities	8
Customer Services	9
Corporate Resources	10
Law and Governance	11
BMS Invest	12
Housing Revenue Account	13
Capital Programme	14
Reserves	15



**GENERAL FUND BUDGET - Services and Activities Summary**

	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
<b>Planning for Growth</b>								
Growth and Sustainable Planning	923	0	230	20	0	0	(1,329)	(157)
Business Improvement	33	0	0	1	0	0	0	34
Strategic Planning	597	0	256	3	0	0	(36)	820
Open for Business	326	7	86	9	0	0	(168)	261
Heritage and Conservation	115	0	104	5	0	0	(80)	144
<b>TOTAL</b>	<b>1,994</b>	<b>7</b>	<b>675</b>	<b>39</b>	<b>0</b>	<b>0</b>	<b>(1,613)</b>	<b>1,103</b>
<b>Supported Living</b>								
Private Sector Housing	62	0	19	4	0	0	0	86
Housing Options	52	0	0	0	0	0	0	52
Homelessness	225	20	73	6	0	0	(200)	124
<b>TOTAL</b>	<b>339</b>	<b>20</b>	<b>92</b>	<b>10</b>	<b>0</b>	<b>0</b>	<b>(200)</b>	<b>262</b>
<b>Environment and Commercial Partnerships</b>								
Building Control	437	0	14	25	0	0	(354)	122
Waste Services	220	68	653	7	1,974	0	(2,074)	846
Food and Safety	242	0	56	10	0	0	(30)	278
Leisure	0	16	445	0	0	0	(35)	426
Sustainable Environment	439	0	38	16	0	0	(8)	486
<b>TOTAL</b>	<b>1,338</b>	<b>84</b>	<b>1,206</b>	<b>58</b>	<b>1,974</b>	<b>0</b>	<b>(2,501)</b>	<b>2,158</b>
<b>Communities</b>								
Strong and Safe Communities	203	0	607	5	0	0	(1)	815
Countryside and Public Realm	952	200	230	128	0	0	(981)	529
Policy and Strategy (Health and Well Being)	97	0	8	4	0	0	0	110
<b>TOTAL</b>	<b>1,253</b>	<b>200</b>	<b>846</b>	<b>137</b>	<b>0</b>	<b>0</b>	<b>(982)</b>	<b>1,453</b>
<b>Customer Services</b>								
Customer Services	430	0	41	3	0	0	0	474
Business Improvement (Corporate)	117	0	8	1	0	0	0	125
ICT	172	0	320	1	233	0	0	724
Communications	112	0	7	0	0	0	0	119
<b>TOTAL</b>	<b>831</b>	<b>0</b>	<b>376</b>	<b>4</b>	<b>233</b>	<b>0</b>	<b>0</b>	<b>1,444</b>
<b>Corporate Resources</b>								
HR and Organisational Development	393	0	25	1	0	0	0	420
Financial Services	980	236	279	39	1,091	16,964	(19,687)	(98)
Commissioning and Procurement	126	0	3	1	0	0	0	130
Housing and Regeneration	101	204	140	102	0	0	(17)	531
Senior Leadership Team	549	0	34	10	0	0	0	594
Property Services	375	21	26	17	0	0	(419)	19
<b>TOTAL</b>	<b>2,525</b>	<b>461</b>	<b>508</b>	<b>170</b>	<b>1,091</b>	<b>16,964</b>	<b>(20,123)</b>	<b>1,595</b>
<b>Law and Governance</b>								
Information Management	177	0	28	0	0	0	(253)	(47)
Internal Audit	82	0	1	0	0	0	0	83
Democratic Services	155	0	397	16	0	0	(7)	561
Shared Legal Services	206	0	236	0	0	0	(105)	338
<b>TOTAL</b>	<b>620</b>	<b>0</b>	<b>662</b>	<b>17</b>	<b>0</b>	<b>0</b>	<b>(365)</b>	<b>934</b>
<b>BMS Invest</b>								
BMS Invest	146	0	128	2	0	0	(195)	82
<b>TOTAL</b>	<b>146</b>	<b>0</b>	<b>128</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>(195)</b>	<b>82</b>
<b>TOTAL</b>	<b>9,045</b>	<b>772</b>	<b>4,492</b>	<b>438</b>	<b>3,297</b>	<b>16,964</b>	<b>(25,978)</b>	<b>9,031</b>

**GENERAL FUND BUDGET - Planning for Growth**

<b>Growth and Sustainable Planning</b>	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Development Management	923	0	105	20	0	0	(1,229)	(181)
Development Management - Appeals	0	0	113	0	0	0	0	113
Development Management - pre application	0	0	12	0	0	0	(100)	(88)
	<b>923</b>	<b>0</b>	<b>230</b>	<b>20</b>	<b>0</b>	<b>0</b>	<b>(1,329)</b>	<b>(157)</b>

<b>Business Improvement</b>	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Business Improvement	33	0	0	1	0	0	0	34
	<b>33</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>34</b>

<b>Strategic Planning</b>	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Infrastructure Team - CIL	54	0	0	0	0	0	(11)	43
Strategic Planning General	0	0	1	0	0	0	0	1
Development Policy and Local Plans	436	0	91	2	0	0	0	529
Local Plans	0	0	41	0	0	0	0	41
Social Housing	97	0	4	1	0	0	(25)	78
Housing Enabling	10	0	116	0	0	0	0	126
Housing Strategy	0	0	3	0	0	0	0	3
	<b>597</b>	<b>0</b>	<b>256</b>	<b>3</b>	<b>0</b>	<b>0</b>	<b>(36)</b>	<b>820</b>

<b>Open for Business</b>	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Alcohol, Entertainments and Late Night Refreshment	43	0	0	0	0	0	(63)	(19)
Economic Development	115	0	20	5	0	0	0	139
Economic Development - additional capacity (Transformation Funded)	26	0	0	0	0	0	0	26
Gambling and Small Lotteries	18	0	0	1	0	0	(6)	13
Stowmarket Tourist Information Centre	85	7	26	0	0	0	(41)	79
South and Heart of Suffolk Marketing Campaign	0	0	20	0	0	0	(8)	12
Other Licences	4	0	0	0	0	0	0	4
Taxi and Private Hire Licensing	35	0	11	2	0	0	(49)	(1)
Tourism General	0	0	9	0	0	0	0	9
	<b>326</b>	<b>7</b>	<b>86</b>	<b>9</b>	<b>0</b>	<b>0</b>	<b>(168)</b>	<b>261</b>

<b>Heritage and Conservation</b>	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Conservation	115	0	1	5	0	0	0	122
Neighbourhood Plans	0	0	102	0	0	0	(80)	22
	<b>115</b>	<b>0</b>	<b>104</b>	<b>5</b>	<b>0</b>	<b>0</b>	<b>(80)</b>	<b>144</b>

<b>TOTAL</b>	<b>1,994</b>	<b>7</b>	<b>675</b>	<b>39</b>	<b>0</b>	<b>0</b>	<b>(1,613)</b>	<b>1,103</b>
--------------	--------------	----------	------------	-----------	----------	----------	----------------	--------------

**GENERAL FUND BUDGET - Supported Living**

<b>Private Sector Housing</b>	<b>Employee Costs £'000</b>	<b>Premises Costs £'000</b>	<b>Supplies &amp; Services £'000</b>	<b>Transport Costs £'000</b>	<b>Major Contracts £'000</b>	<b>Third Party Payments £'000</b>	<b>Income £'000</b>	<b>Net Expenditure £'000</b>
Housing Standards	62	0	0	4	0	0	0	67
Home Improvement Agency	0	0	14	0	0	0	0	14
Other Housing Matters	0	0	5	0	0	0	0	5
	<b>62</b>	<b>0</b>	<b>19</b>	<b>4</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>86</b>

<b>Housing Options</b>	<b>Employee Costs £'000</b>	<b>Premises Costs £'000</b>	<b>Supplies &amp; Services £'000</b>	<b>Transport Costs £'000</b>	<b>Major Contracts £'000</b>	<b>Third Party Payments £'000</b>	<b>Income £'000</b>	<b>Net Expenditure £'000</b>
Housing Options	52	0	0	0	0	0	0	52
	<b>52</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>52</b>

<b>Homelessness</b>	<b>Employee Costs £'000</b>	<b>Premises Costs £'000</b>	<b>Supplies &amp; Services £'000</b>	<b>Transport Costs £'000</b>	<b>Major Contracts £'000</b>	<b>Third Party Payments £'000</b>	<b>Income £'000</b>	<b>Net Expenditure £'000</b>
Homelessness Private Sector	13	0	64	3	0	0	(55)	24
Rent Deposit Scheme	0	20	9	3	0	0	(20)	12
Homeless Prevention Fund	212	0	0	0	0	0	0	212
Flexi Homeless Support Grant	0	0	0	0	0	0	(65)	(65)
New Burdens Grant	0	0	0	0	0	0	(60)	(60)
	<b>225</b>	<b>20</b>	<b>73</b>	<b>6</b>	<b>0</b>	<b>0</b>	<b>(200)</b>	<b>124</b>

**GENERAL FUND BUDGET - Environment and Commercial Partnerships**

<b>Building Control</b>	<b>Employee Costs £'000</b>	<b>Premises Costs £'000</b>	<b>Supplies &amp; Services £'000</b>	<b>Transport Costs £'000</b>	<b>Major Contracts £'000</b>	<b>Third Party Payments £'000</b>	<b>Income £'000</b>	<b>Net Expenditure £'000</b>
Commercial Income	0	0	2	0	0	0	(19)	(17)
Building Regulations: chargeable service	303	0	4	17	0	0	(314)	10
Building Regulations: non-chargeable service	69	0	0	4	0	0	0	72
Building Regulations: other activities	42	0	1	2	0	0	0	45
Street Naming and Numbering	24	0	7	1	0	0	(21)	12
	<b>437</b>	<b>0</b>	<b>14</b>	<b>25</b>	<b>0</b>	<b>0</b>	<b>(354)</b>	<b>122</b>

<b>Waste Services</b>	<b>Employee Costs £'000</b>	<b>Premises Costs £'000</b>	<b>Supplies &amp; Services £'000</b>	<b>Transport Costs £'000</b>	<b>Major Contracts £'000</b>	<b>Third Party Payments £'000</b>	<b>Income £'000</b>	<b>Net Expenditure £'000</b>
Creting Rd Depot	0	37	11	0	0	0	0	48
Chilton Depot	0	29	0	0	0	0	(2)	27
Joint Waste Contract	0	2	13	5	0	0	0	19
Domestic Waste	137	0	230	1	1,504	0	(509)	1,364
Bring Sites	11	0	67	0	0	0	(154)	(76)
Trade Waste	16	0	140	0	103	0	(404)	(144)
Garden Waste	55	0	190	0	367	0	(1,002)	(389)
Recycling Centre	0	0	2	0	0	0	(5)	(3)
	<b>220</b>	<b>68</b>	<b>653</b>	<b>7</b>	<b>1,974</b>	<b>0</b>	<b>(2,074)</b>	<b>846</b>

<b>Food &amp; Safety</b>	<b>Employee Costs £'000</b>	<b>Premises Costs £'000</b>	<b>Supplies &amp; Services £'000</b>	<b>Transport Costs £'000</b>	<b>Major Contracts £'000</b>	<b>Third Party Payments £'000</b>	<b>Income £'000</b>	<b>Net Expenditure £'000</b>
Food and Safety (General)	242	0	2	10	0	0	(20)	233
Animal Welfare Licensing	0	0	1	0	0	0	(4)	(3)
Food Safety	0	0	1	0	0	0	0	1
Water Sampling	0	0	5	0	0	0	(5)	(0)
Land Drainage	0	0	47	0	0	0	0	47
	<b>242</b>	<b>0</b>	<b>56</b>	<b>10</b>	<b>0</b>	<b>0</b>	<b>(30)</b>	<b>278</b>

<b>Leisure</b>	<b>Employee Costs £'000</b>	<b>Premises Costs £'000</b>	<b>Supplies &amp; Services £'000</b>	<b>Transport Costs £'000</b>	<b>Major Contracts £'000</b>	<b>Third Party Payments £'000</b>	<b>Income £'000</b>	<b>Net Expenditure £'000</b>
Leisure Contract	0	16	445	0	0	0	(35)	426
	<b>0</b>	<b>16</b>	<b>445</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(35)</b>	<b>426</b>

<b>Sustainable Environment</b>	<b>Employee Costs £'000</b>	<b>Premises Costs £'000</b>	<b>Supplies &amp; Services £'000</b>	<b>Transport Costs £'000</b>	<b>Major Contracts £'000</b>	<b>Third Party Payments £'000</b>	<b>Income £'000</b>	<b>Net Expenditure £'000</b>
Planning Enforcement	153	0	6	6	0	0	0	165
Environmental Protection	283	0	13	10	0	0	(8)	298
Abandoned Vehicles	0	0	1	0	0	0	0	1
Climate Change and Sustainability	0	0	8	0	0	0	0	8
Dog Control	0	0	11	0	0	0	0	11
Planning Monitoring and Enforcement Officer (Transformation Funded)	4	0	0	0	0	0	0	4
	<b>439</b>	<b>0</b>	<b>38</b>	<b>16</b>	<b>0</b>	<b>0</b>	<b>(8)</b>	<b>486</b>

<b>TOTAL</b>	<b>1,338</b>	<b>84</b>	<b>1,206</b>	<b>58</b>	<b>1,974</b>	<b>0</b>	<b>(2,501)</b>	<b>2,158</b>
--------------	--------------	-----------	--------------	-----------	--------------	----------	----------------	--------------

**GENERAL FUND BUDGET - Communities**

<b>Strong and Safe Communities</b>	<b>Employee Costs £'000</b>	<b>Premises Costs £'000</b>	<b>Supplies &amp; Services £'000</b>	<b>Transport Costs £'000</b>	<b>Major Contracts £'000</b>	<b>Third Party Payments £'000</b>	<b>Income £'000</b>	<b>Net Expenditure £'000</b>
The Arts	22	0	8	1	0	0	(1)	29
Wingfield Barns	0	0	21	0	0	0	0	21
Community Achievement Awards	0	0	3	0	0	0	0	3
Community Development	92	0	1	3	0	0	0	97
Grants and Contributions	33	0	503	1	0	0	0	537
Business Performance	0	0	16	0	0	0	0	16
Civil Protection and Emergency Planning	0	0	25	0	0	0	0	25
Community Safety-General	56	0	31	1	0	0	0	87
Village of the Year	0	0	1	0	0	0	0	1
	<b>203</b>	<b>0</b>	<b>607</b>	<b>5</b>	<b>0</b>	<b>0</b>	<b>(1)</b>	<b>815</b>

<b>Countryside and Public Realm</b>	<b>Employee Costs £'000</b>	<b>Premises Costs £'000</b>	<b>Supplies &amp; Services £'000</b>	<b>Transport Costs £'000</b>	<b>Major Contracts £'000</b>	<b>Third Party Payments £'000</b>	<b>Income £'000</b>	<b>Net Expenditure £'000</b>
Eye Castle Project	0	0	3	0	0	0	(3)	0
Comm Development - Countryside	45	21	24	5	0	0	(8)	87
Footpaths	22	0	6	1	0	0	(21)	8
Public Conveniences	0	19	0	0	0	0	0	19
Street and Major Road Cleansing	293	0	86	44	0	0	(68)	356
Open Spaces	504	13	64	65	0	0	(187)	459
Public Tree Programme	47	6	0	4	0	0	0	57
Eye Park	0	0	0	0	0	0	(12)	(12)
Car Parks General	40	131	46	2	0	0	(638)	(419)
Stowmarket Lorry Park	0	11	0	0	0	0	0	11
A14 Cleansing	0	0	0	7	0	0	(45)	(38)
	<b>952</b>	<b>200</b>	<b>230</b>	<b>128</b>	<b>0</b>	<b>0</b>	<b>(981)</b>	<b>529</b>

<b>Policy and Strategy (Health &amp; Well Being)</b>	<b>Employee Costs £'000</b>	<b>Premises Costs £'000</b>	<b>Supplies &amp; Services £'000</b>	<b>Transport Costs £'000</b>	<b>Major Contracts £'000</b>	<b>Third Party Payments £'000</b>	<b>Income £'000</b>	<b>Net Expenditure £'000</b>
Policy and Strategy (Health and Well Being)	97	0	8	4	0	0	0	110
	<b>97</b>	<b>0</b>	<b>8</b>	<b>4</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>110</b>

<b>TOTAL</b>	<b>1,253</b>	<b>200</b>	<b>846</b>	<b>137</b>	<b>0</b>	<b>0</b>	<b>(982)</b>	<b>1,453</b>
--------------	--------------	------------	------------	------------	----------	----------	--------------	--------------



**GENERAL FUND BUDGET - Customer Services**

<b>Public Access</b>	<b>Employee Costs £'000</b>	<b>Premises Costs £'000</b>	<b>Supplies &amp; Services £'000</b>	<b>Transport Costs £'000</b>	<b>Major Contracts £'000</b>	<b>Third Party Payments £'000</b>	<b>Income £'000</b>	<b>Net Expenditure £'000</b>
Customer Services	430	0	41	3	0	0	0	474
	<b>430</b>	<b>0</b>	<b>41</b>	<b>3</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>474</b>

<b>Business Improvement Corporate</b>	<b>Employee Costs £'000</b>	<b>Premises Costs £'000</b>	<b>Supplies &amp; Services £'000</b>	<b>Transport Costs £'000</b>	<b>Major Contracts £'000</b>	<b>Third Party Payments £'000</b>	<b>Income £'000</b>	<b>Net Expenditure £'000</b>
Business Improvement Corporate	117	0	8	1	0	0	0	125
	<b>117</b>	<b>0</b>	<b>8</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>125</b>

<b>ICT</b>	<b>Employee Costs £'000</b>	<b>Premises Costs £'000</b>	<b>Supplies &amp; Services £'000</b>	<b>Transport Costs £'000</b>	<b>Major Contracts £'000</b>	<b>Third Party Payments £'000</b>	<b>Income £'000</b>	<b>Net Expenditure £'000</b>
ICT	172	0	320	1	233	0	0	724
	<b>172</b>	<b>0</b>	<b>320</b>	<b>1</b>	<b>233</b>	<b>0</b>	<b>0</b>	<b>724</b>

<b>Communications</b>	<b>Employee Costs £'000</b>	<b>Premises Costs £'000</b>	<b>Supplies &amp; Services £'000</b>	<b>Transport Costs £'000</b>	<b>Major Contracts £'000</b>	<b>Third Party Payments £'000</b>	<b>Income £'000</b>	<b>Net Expenditure £'000</b>
Communications	112	0	7	0	0	0	0	119
	<b>112</b>	<b>0</b>	<b>7</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>119</b>

<b>TOTAL</b>	<b>Employee Costs £'000</b>	<b>Premises Costs £'000</b>	<b>Supplies &amp; Services £'000</b>	<b>Transport Costs £'000</b>	<b>Major Contracts £'000</b>	<b>Third Party Payments £'000</b>	<b>Income £'000</b>	<b>Net Expenditure £'000</b>
	<b>831</b>	<b>0</b>	<b>376</b>	<b>4</b>	<b>233</b>	<b>0</b>	<b>0</b>	<b>1,444</b>

**GENERAL FUND BUDGET - Corporate Resources**

<b>HR and Organisational Development</b>	<b>Employee Costs £'000</b>	<b>Premises Costs £'000</b>	<b>Supplies &amp; Services £'000</b>	<b>Transport Costs £'000</b>	<b>Major Contracts £'000</b>	<b>Third Party Payments £'000</b>	<b>Income £'000</b>	<b>Net Expenditure £'000</b>
HR & Organisational Development	339	0	23	1	0	0	0	363
Health & Safety	55	0	2	0	0	0	0	57
	<b>393</b>	<b>0</b>	<b>25</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>420</b>

<b>Financial Services</b>	<b>Employee Costs £'000</b>	<b>Premises Costs £'000</b>	<b>Supplies &amp; Services £'000</b>	<b>Transport Costs £'000</b>	<b>Major Contracts £'000</b>	<b>Third Party Payments £'000</b>	<b>Income £'000</b>	<b>Net Expenditure £'000</b>
Financial Resources	387	0	29	4	0	0	0	420
Treasury Management	0	0	21	0	0	0	0	21
Bank Charges	0	0	60	0	0	0	0	60
External Audit	0	0	48	0	0	0	0	48
Insurance Premiums	98	122	4	35	0	0	0	258
Pay Inflation and Increment Costs	(210)	0	0	0	0	0	0	(210)
Early Retirement Pension Direct Charges	78	0	0	0	0	0	0	78
Rent Allowances	0	0	0	0	0	9,331	(9,329)	3
Rent Rebates to HRA Dwellings	0	0	0	0	0	7,633	(7,796)	(163)
Council Tax Collection	0	0	0	0	0	0	(201)	(201)
NNDR Collection	0	0	0	0	0	0	(135)	(135)
Shared Revenues Partnership	0	0	8	0	1,091	0	0	1,099
Contingencies/Savings Adjustments	(80)	0	0	0	0	0	0	(80)
Growth and Efficiency Fund	0	0	110	0	0	0	0	110
Unapportionable Central Overheads	707	114	0	0	0	0	0	821
New Homes Bonus	0	0	0	0	0	0	(1,463)	(1,463)
S31 Business Rates Grant	0	0	0	0	0	0	(764)	(764)
	<b>980</b>	<b>236</b>	<b>279</b>	<b>39</b>	<b>1,091</b>	<b>16,964</b>	<b>(19,687)</b>	<b>(98)</b>

<b>Commissioning and Procurement</b>	<b>Employee Costs £'000</b>	<b>Premises Costs £'000</b>	<b>Supplies &amp; Services £'000</b>	<b>Transport Costs £'000</b>	<b>Major Contracts £'000</b>	<b>Third Party Payments £'000</b>	<b>Income £'000</b>	<b>Net Expenditure £'000</b>
Commissioning and Procurement	126	0	1	1	0	0	0	128
Central Stationery and Equipment	0	0	2	0	0	0	0	2
	<b>126</b>	<b>0</b>	<b>3</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>130</b>

<b>Asset Regeneration</b>	<b>Employee Costs £'000</b>	<b>Premises Costs £'000</b>	<b>Supplies &amp; Services £'000</b>	<b>Transport Costs £'000</b>	<b>Major Contracts £'000</b>	<b>Third Party Payments £'000</b>	<b>Income £'000</b>	<b>Net Expenditure £'000</b>
Asset Utilisation	101	4	4	1	0	0	0	110
Stowmarket Football Ground	0	19	0	0	0	0	(5)	14
Needham Middle School	0	37	0	0	0	0	0	37
Stowmarket Middle School	0	70	0	0	0	0	0	70
Paddock House Eye	0	5	0	0	0	0	0	5
Cedars Park	0	2	0	0	0	0	(12)	(10)
Endeavour House HQ	0	36	136	101	0	0	0	273
Stowmarket Customer Access Point	0	17	0	0	0	0	0	17
Sudbury Customer Access Point	0	0	0	0	0	0	0	0
Touch Down Points	0	13	0	0	0	0	0	13
	<b>101</b>	<b>204</b>	<b>140</b>	<b>102</b>	<b>0</b>	<b>0</b>	<b>(17)</b>	<b>531</b>

<b>Senior Leadership Team</b>	<b>Employee Costs £'000</b>	<b>Premises Costs £'000</b>	<b>Supplies &amp; Services £'000</b>	<b>Transport Costs £'000</b>	<b>Major Contracts £'000</b>	<b>Third Party Payments £'000</b>	<b>Income £'000</b>	<b>Net Expenditure £'000</b>
Senior Leadership Team	527	0	34	10	0	0	0	572
Corporate Management	22	0	0	0	0	0	0	22
	<b>549</b>	<b>0</b>	<b>34</b>	<b>10</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>594</b>

<b>Property Services</b>	<b>Employee Costs £'000</b>	<b>Premises Costs £'000</b>	<b>Supplies &amp; Services £'000</b>	<b>Transport Costs £'000</b>	<b>Major Contracts £'000</b>	<b>Third Party Payments £'000</b>	<b>Income £'000</b>	<b>Net Expenditure £'000</b>
Asset Management	46	0	7	0	0	0	0	53
Wenham Depot	0	4	0	0	0	0	0	4
PV Panels	0	16	19	0	0	0	(419)	(384)
Capital Projects Tech Staff	329	0	0	17	0	0	0	346
	<b>375</b>	<b>21</b>	<b>26</b>	<b>17</b>	<b>0</b>	<b>0</b>	<b>(419)</b>	<b>19</b>

<b>TOTAL</b>	<b>2,525</b>	<b>461</b>	<b>508</b>	<b>170</b>	<b>1,091</b>	<b>16,964</b>	<b>(20,123)</b>	<b>1,595</b>
--------------	--------------	------------	------------	------------	--------------	---------------	-----------------	--------------

**GENERAL FUND BUDGET - Law and Governance**

<b>Information Management</b>	<b>Employee Costs £'000</b>	<b>Premises Costs £'000</b>	<b>Supplies &amp; Services £'000</b>	<b>Transport Costs £'000</b>	<b>Major Contracts £'000</b>	<b>Third Party Payments £'000</b>	<b>Income £'000</b>	<b>Net Expenditure £'000</b>
Information Management	177	0	5	0	0	0	0	183
Land Charges	0	0	23	0	0	0	(253)	(230)
	<b>177</b>	<b>0</b>	<b>28</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(253)</b>	<b>(47)</b>

<b>Internal Audit</b>	<b>Employee Costs £'000</b>	<b>Premises Costs £'000</b>	<b>Supplies &amp; Services £'000</b>	<b>Transport Costs £'000</b>	<b>Major Contracts £'000</b>	<b>Third Party Payments £'000</b>	<b>Income £'000</b>	<b>Net Expenditure £'000</b>
Internal Audit	82	0	1	0	0	0	0	83
	<b>82</b>	<b>0</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>83</b>

<b>Democratic Services</b>	<b>Employee Costs £'000</b>	<b>Premises Costs £'000</b>	<b>Supplies &amp; Services £'000</b>	<b>Transport Costs £'000</b>	<b>Major Contracts £'000</b>	<b>Third Party Payments £'000</b>	<b>Income £'000</b>	<b>Net Expenditure £'000</b>
Electoral Registration	16	0	49	0	0	0	(2)	63
Elections	45	0	0	0	0	0	0	45
Governance	200	0	2	0	0	0	(0)	202
Cost of Democracy	(171)	0	268	15	0	0	(1)	111
Central Postal Services	65	0	51	0	0	0	0	116
Central Printing	0	0	27	0	0	0	(3)	24
	<b>155</b>	<b>0</b>	<b>397</b>	<b>16</b>	<b>0</b>	<b>0</b>	<b>(7)</b>	<b>561</b>

<b>Shared Legal Services</b>	<b>Employee Costs £'000</b>	<b>Premises Costs £'000</b>	<b>Supplies &amp; Services £'000</b>	<b>Transport Costs £'000</b>	<b>Major Contracts £'000</b>	<b>Third Party Payments £'000</b>	<b>Income £'000</b>	<b>Net Expenditure £'000</b>
Shared Legal Services	206	0	236	0	0	0	(105)	338
	<b>206</b>	<b>0</b>	<b>236</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(105)</b>	<b>338</b>

<b>TOTAL</b>	<b>620</b>	<b>0</b>	<b>662</b>	<b>17</b>	<b>0</b>	<b>0</b>	<b>(365)</b>	<b>934</b>
--------------	------------	----------	------------	-----------	----------	----------	--------------	------------

**GENERAL FUND BUDGET - BMS Invest**

<b>BMS Invest</b>	<b>Employee Costs £'000</b>	<b>Premises Costs £'000</b>	<b>Supplies &amp; Services £'000</b>	<b>Transport Costs £'000</b>	<b>Major Contracts £'000</b>	<b>Third Party Payments £'000</b>	<b>Income £'000</b>	<b>Net Expenditure £'000</b>
BMS Invest	146	0	128	2	0	0	(195)	82
	<b>146</b>	<b>0</b>	<b>128</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>(195)</b>	<b>82</b>
<b>TOTAL</b>	<b>146</b>	<b>0</b>	<b>128</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>(195)</b>	<b>82</b>

### HOUSING REVENUE ACCOUNT 2017/18

	2017/18 £'000	2018/19 £'000
<b>Income</b>		
Dwelling Rent and Other Income	(15,551)	(15,057)
Less Bad Debt Provision	111	145
Interest Income	(26)	(10)
<b>Gross Income</b>	<b>(15,466)</b>	<b>(14,922)</b>
	2017/18 £'000	2017/18 £'000
<b>Expenditure</b>		
Repairs and Maintenance, Management and Other Costs	6,135	6,037
Capital Charges (funding the capital programme)	3,042	2,754
Depreciation	3,407	3,400
Borrowing / Financing Costs	3,597	3,393
<b>Gross Expenditure</b>	<b>16,181</b>	<b>15,584</b>
<b>Net Operating Income</b>	<b>715</b>	<b>662</b>
<b>(Surplus)/Deficit for the Year</b>	<b>715</b>	<b>662</b>

MID SUFFOLK CAPITAL PROGRAMME 2018/19 - 2021/22	2018/19	2019/20	2020/21	2021/22	TOTAL BUDGET (over 4 years)	Capital Receipts	Reserves	Revenue Contributions	Government Grants	S106	Borrowing	Total Financing
GENERAL FUND	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£000's	£'000	£'000	£'000	£'000

**Supported Living**

Mandatory Disabled Facilities Grant	376	376	376	376	1,503				1,503			1,503
Discretionary Housing Grants	100	100	100	100	400						400	400
Empty Homes Grant	100	100	100	100	400						400	400
<b>Total Supported Living</b>	<b>576</b>	<b>576</b>	<b>576</b>	<b>576</b>	<b>2,303</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,503</b>	<b>0</b>	<b>800</b>	<b>2,303</b>

**Sustainable Environment**

Electric Vehicle Charging Points	396	0	0	0	396				396			396
<b>Total Sustainable Environment</b>	<b>396</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>396</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>396</b>	<b>0</b>	<b>0</b>	<b>396</b>

**Environment and Projects**

Replacement Refuse Freighters - Joint Scheme	0	185	185	0	370						370	370
Recycling Bins	80	75	75	75	305	24					281	305
<b>Total Environmental Services</b>	<b>80</b>	<b>260</b>	<b>260</b>	<b>75</b>	<b>675</b>	<b>24</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>651</b>	<b>675</b>

**Communities and Public Access**

Planned Maintenance / Enhancements - Car Parks	162	125	109	100	495						495	495
Streetcare - Vehicles and Plant Renewals	44	44	44	44	176						176	176
Play Equipment	25	25	25	25	100						100	100
Community Development Grants	189	189	189	189	756						756	756
<b>Total Communities and Public Access</b>	<b>420</b>	<b>383</b>	<b>367</b>	<b>358</b>	<b>1,527</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,527</b>	<b>1,527</b>

MID SUFFOLK CAPITAL PROGRAMME 2018/19 - 2021/22	2018/19	2019/20	2020/21	2021/22	TOTAL BUDGET (over 4 years)	Capital Receipts	Reserves	Revenue Contributions	Government Grants	S106	Borrowing	Total Financing
GENERAL FUND	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£000's	£'000	£'000	£'000	£'000

**Leisure Contracts**

Mid Suffolk Leisure Centre - roofing	300	0	0	0	300						300	300
Mid Suffolk Leisure Centre - general repairs	95	100	100	100	395						395	395
Mid Suffolk Leisure Centre - car park	60	0	0	0	60						60	60
Stradbroke Pool - general repairs	30	35	35	35	135						135	135
Stradbroke Pool - Roof repairs	0	80	0	0	80						80	80
<b>Total Leisure Contracts</b>	<b>485</b>	<b>215</b>	<b>135</b>	<b>135</b>	<b>970</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>970</b>	<b>970</b>

**Capital Projects**

Planned Maintenance - Corporate Buildings	80	80	80	80	320						320	320
<b>Total Capital Projects</b>	<b>80</b>	<b>80</b>	<b>80</b>	<b>80</b>	<b>320</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>320</b>	<b>320</b>

**Investment and Commercial Delivery**

Open for Business	30	0	0	0	30						30	30
Regal Theatre Regeneration	2,575	0	0	0	2,575			2,575				2,575
Land assembly, property acquisition and regeneration opportunities	1,925	1,925	1,925	1,925	7,700						7,700	7,700
<b>Total Investment and Commercial Delivery</b>	<b>4,530</b>	<b>1,925</b>	<b>1,925</b>	<b>1,925</b>	<b>10,305</b>	<b>0</b>	<b>0</b>	<b>2,575</b>	<b>0</b>	<b>0</b>	<b>7,730</b>	<b>10,305</b>

**Corporate Resources**

ICT - Hardware / Software costs	200	200	200	200	800	69		200			531	800
<b>Total Corporate resources</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>800</b>	<b>69</b>	<b>0</b>	<b>200</b>	<b>0</b>	<b>0</b>	<b>531</b>	<b>800</b>

**Total General Fund Capital Spend**

	<b>6,766</b>	<b>3,638</b>	<b>3,543</b>	<b>3,349</b>	<b>17,296</b>	<b>93</b>	<b>0</b>	<b>2,775</b>	<b>1,899</b>	<b>0</b>	<b>12,529</b>	<b>17,296</b>
--	--------------	--------------	--------------	--------------	---------------	-----------	----------	--------------	--------------	----------	---------------	---------------

MID SUFFOLK CAPITAL PROGRAMME 2018/19 - 2021/22	2018/19	2019/20	2020/21	2021/22	TOTAL BUDGET (over 4 years)	Capital Receipts	Reserves	Revenue Contributions	Government Grants	S106	Borrowing	Total Financing
HOUSING REVENUE ACCOUNT	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£000's	£'000	£'000	£'000	£'000

**Capital Projects**

Planned maintenance	3,552	3,500	3,505	3,515	14,072		13,214	858				14,072
ICT Projects	300	200	200	200	900			900				900
Environmental Improvements	40	40	40	40	160			160				160
Disabled Facilities work	200	200	200	200	800			800				800

New build programme inc acquisitions	4,945	4,351	7,542	5,573	22,411	3,435	6,699	10,929			1,348	22,411
--------------------------------------	-------	-------	-------	-------	--------	-------	-------	--------	--	--	-------	--------

<b>Total HRA Capital Spend</b>	<b>9,037</b>	<b>8,291</b>	<b>11,487</b>	<b>9,528</b>	<b>38,343</b>	<b>3,435</b>	<b>19,913</b>	<b>13,647</b>	<b>0</b>	<b>0</b>	<b>1,348</b>	<b>38,343</b>
--------------------------------	--------------	--------------	---------------	--------------	---------------	--------------	---------------	---------------	----------	----------	--------------	---------------

## RESERVES

### GENERAL FUND

Estimated Balance 31 Mar 2018 £'000	2018/19		Estimated Balance 31 Mar 2019 £'000
	Transfer into reserves £'000	Use of reserves £'000	

#### Contingency Reserves

General Fund Working Balance / Reserve

(1,052)			(1,052)
---------	--	--	---------

#### Earmarked reserves

S106 Agreements

Welfare Reforms

Elections

Government Grants

Business Rates Equalisation Reserve

Community Infrastructure Levy (CIL)

Growth & Sustainable Planning

Strategic Planning

Other including waste

#### Sub total

Growth and Efficiency Fund

(328)			(328)
(211)			(211)
(63)	(20)		(83)
(94)			(94)
(975)		975	0
(412)			(412)
(396)			(396)
(310)	(22)	112	(220)
(568)			(568)
(3,357)	(42)	1,087	(2,312)
(9,895)	(2,227)	1,593	(10,528)

### TOTAL GENERAL FUND RESERVES

(13,252)	(2,269)	2,681	(12,840)
----------	---------	-------	----------